

# **GLG LIFE TECH CORPORATION**

# MANAGEMENT DISCUSSION & ANALYSIS For the Three Months Ended March 31, 2014 Dated: May 13, 2014

# **Management's Discussion and Analysis**

This Management's Discussion and Analysis ("MD&A") of GLG Life Tech Corporation is dated May 13, 2014, which is the date of filing of this document. It provides a review of the financial results for the three months ended March 31, 2014, compared to the same period in the prior year.

This MD&A relates to the consolidated financial condition and results of operations of GLG Life Tech Corporation ("we," "us," "our," "GLG" or the "Company") together with GLG's subsidiaries in the People's Republic of China ("China") and other jurisdictions. As used herein, the word "Company" means, as the context requires, GLG and its subsidiaries. The common shares of GLG are listed on the Toronto Stock Exchange (the "Exchange") under the symbol "GLG". Except where otherwise indicated, all financial information reflected herein is expressed in Canadian dollars and determined on the basis of International Financial Reporting Standards ("IFRS"). This MD&A should be read in conjunction with the condensed interim consolidated financial statements and notes thereto for the three months ended March 31, 2014, as well as the annual consolidated financial statements and notes thereto and the MD&A of GLG for the year ended December 31, 2013. Additional information relating to GLG Life Tech Corporation including GLG's Annual Information Form can be found on GLG's web site at www.glglifetech.com or on the SEDAR web site for Canadian regulatory filings at www.sedar.com.

Significant assumptions about the future and other sources of estimation uncertainty that management has made at the end of the reporting period that could result in a material adjustment to the carrying amounts of assets and liabilities and disclosure of contingent assets or liabilities in the event that actual results differ from assumptions made, relate to, but are not limited to, the following: determining the accrued liabilities, assessing the fair value of property, plant and equipment, biological assets, intangible assets and goodwill, the valuation of future tax assets, revenue recognition, estimate of inventory net realizable value, going concern assumption, expected useful lives of assets subject to amortization and the assumptions used in determining the fair value of stock-based compensation. While management believes the estimates used are reasonable, actual results could differ from those estimates and could impact future results of operations and cash flows.

### **Forward-Looking Statements**

Certain statements in this MD&A constitute "forward-looking statements" and "forward looking information" (collectively, "forward-looking statements") within the meaning of applicable securities laws. Such forward-looking statements include, without limitation, statements evaluating the market, statements regarding potential demand for stevia and general economic conditions and discussions regarding future-oriented costs and expenditures. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes" or variations of such words and phrases that state or indicate that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved.

While the Company has based these forward-looking statements on its current expectations about future events, the statements are not guarantees of the Company's future performance and are subject to risks, uncertainties, assumptions and other factors which could cause actual results to differ materially from future results expressed or implied by such forward-looking statements. Such factors include amongst others the effects of general economic conditions, consumer demand for our products and new orders from our customers and distributors, changing foreign exchange rates and actions by government authorities,

uncertainties associated with legal proceedings and negotiations, industry supply levels, competitive pricing pressures and misjudgments in the course of preparing forward-looking statements. Specific reference is made to the risks described herein under the heading "Risks Related to the Company's Business" and "Risks Associated with Doing Business in the People's Republic of China" for a discussion of these and other sources of factors underlying forward-looking statements and to those additional risks set forth under the heading "Risk Factors" in the Company's Annual Information Form for the financial year ended December 31, 2013. In light of these factors, the forward-looking events discussed in this MD&A might not occur.

Further, although the Company has attempted to identify factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

As there can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements, readers should not place undue reliance on forward-looking statements.

Financial outlook information contained in this MD&A about prospective results of operations, capital expenditures or financial position is based on assumptions about future events, including economic conditions and proposed courses of action, based on management's assessment of the relevant information as of the date hereof. Such financial outlook information should not be used for purposes other than those for which it is disclosed herein.

### **Overview**

We are a leading producer of high quality stevia extract. Stevia extracts, such as Rebaudioside A ("Reb A"), are used as all natural, zero-calorie sweeteners in food and beverages. Our revenue is derived through the sale of high-grade stevia extract to the food and beverage industry. We conduct our stevia development, refining, processing and manufacturing operations through our five wholly-owned subsidiaries in China. Our operations in China include four processing factories, stevia growing areas across 10 growing areas, and four research and development centers engaged in the development of high-yielding stevia seeds and seedlings. Our processing facilities have a combined annual throughput of 41,000 metric tons of stevia leaf and 1,500 metric tons of RA 97, our best-selling high-grade stevia product.

Our revenues were \$4.7 million for the three months ended March 31, 2014, compared to \$3.2 million for the three months ended March 31, 2013. We had a net loss attributable to the Company of \$5.0 million for the three months ended March 31, 2014, compared to a net loss of \$3.6 million for the three months ended March 31, 2013.

### **Summary of Significant Accounting Policies**

The Company's significant accounting policies are subject to estimates and key judgments about future events, many of which are beyond management's control. A summary of the Company's significant accounting policies is included in Note 4 of the Company's annual consolidated financial statements for the period ended December 31, 2013 (the "Financial Statements").

The preparation of financial statements in conformity with generally accepted accounting principles requires the appropriate application of certain accounting policies, many of which require us to make estimates and assumptions about future events and their impact on amounts reported in our financial statements and related notes. Since future events and their impact cannot be determined with certainty, the actual results will inevitably differ from our estimates. Such differences could be material to our financial statements.

We believe that our application of accounting policies, and the estimates inherently required therein, are reasonable. Our accounting policies and estimates are periodically re-evaluated, and adjustments are made when facts and circumstances dictate a change. Historically, we have found our application of accounting policies to be appropriate, and actual results have not differed materially from those determined using necessary estimates.

#### Basis of presentation and consolidation

These condensed interim consolidated financial statements have been prepared in accordance with International Accounting Standard 34, Interim Financial Reporting ("IAS 34") using accounting policies consistent with IFRS as issued by the International Accounting Standards Board ("IASB") and interpretations of the International Financial Reporting Interpretations Committee ("IFRIC").

These consolidated financial statements have been prepared on a historical costs basis except for biological assets, which are stated at their fair value. In addition, these financial statements have been prepared using the accrual basis of accounting. These consolidated financial statements are presented in Canadian dollars, except when otherwise indicated.

#### Change in accounting policies

The Company adopted the following standards and amendments effective January 1, 2014.

#### IFRS 9, Financial instruments

IFRS 9, as issued, reflects the first phase of the IASB's work on the replacement of IAS 39 and applies to classification and measurement of financial assets and financial liabilities as defined in IAS 39. The mandatory date of adoption for this standard has not been determined. IFRS 9 has two measurement categories: amortised cost and fair value. All equity instruments are measured at fair value. A debt instrument is measured at amortised cost only if the entity is holding it to collect contractual cash flows and the cash flows represent principal and interest. For liabilities, the standard retains most of the IAS 39 requirements. These include amortised-cost accounting for most financial liabilities, with bifurcation of embedded derivatives. The adoption of the first phase of IFRS 9 will have an effect on the classification and measurement of the Company's financial assets, but will not have an impact on classification and measurements of financial liabilities. The Company will quantify the effect in conjunction with the other phases, when the final standard including all phases is issued.

#### IAS 36, Impairment of assets

IAS 36 was amended to address the disclosure of information about the recoverable amount of impaired assets if that amount is based on fair value less costs of disposal. The amendment is effective to the Company as of January 1, 2014. The Company will incorporate the amendments into the procedures in the assessment of impairment of assets for the year ended December 31, 2014.

# **Significant Accounting Estimates and Judgments**

The Company makes certain estimates and assumptions regarding the future. Estimates and judgments are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are available in the audited annual financial statements for the year ended December 31, 2013.

# **Corporate Developments**

On February 3, 2014, the Company announced that the class action lawsuit filed against GLG for alleged failures to disclose certain information was dismissed. The Company secured a dismissal with prejudice of a securities class action filed against it and two of its officers (CEO Dr. Luke Zhang and President and CFO Brian Meadows) in the United States District Court for the Southern District of New York (the "Court"). In granting the Company's motion to dismiss the class action, the Court held that the Company had previously disclosed "substantial information [to] the market that suggested precisely that which plaintiffs alleged defendants failed to disclose" under the United States securities laws. The Court further found that "plaintiffs have failed to allege that defendants had a plausible motive to defraud investors," and noted the fact that Dr. Zhang "purchased a significant number of shares during the putative class period." Significantly, the Court also ruled that the Company "persuasively argue[d]" that it had also "disclosed all that was required" under Canadian securities regulations. On March 13, 2014, the Company announced that the deadline to appeal the judgment entered in favor of the Company and its officers had passed, and that the dismissal of this class action was final.

On April 14, 2014, the Company announced that it had submitted a Generally Recognized as Safe ("GRAS") notification with the United States Food and Drug Administration ("FDA") for its high purity Rebaudioside M ("Reb M") stevia extract product. This notification represents many months of work to develop the product and all required documentation under the FDA-administered GRAS process to demonstrate that the Company's Reb M extract meets the FDA's criteria for safety. This process included in-depth consultation with GRAS Associates, LLC who convened an independent panel of scientists to spearhead the safety assessment. The Company has now prepared and submitted six GRAS filings related to its stevia extract products---the largest number filed by any company in the world today---including certifications under the GRAS process for Rebaudioside A products ranging from purities of 50 to 97%, high purity stevioside ("STV"), and now high purity Rebaudioside M.

Additionally, the Company has three other GRAS projects underway for high purity stevia products and Luo Han Guo products that are expected to be released for review by the FDA in 2014. These include high purity Rebaudioside C and high purity Rebaudioside D, as well as a GRAS application for Luo Han Guo extracts. The Company is committed to ensuring that our ranges of naturally sourced sweetener products are fully documented to comply with the FDA GRAS process.

# **Sales Developments**

On February 3, 2014, the Company announced that it had filed a patent with the State Intellectual Property Bureau of the People's Republic of China for its proprietary process for extraction and production of high purity LHG extracts as well as LHG formulations used in food and beverage applications. The Company also plans to seek International Patent Protection under the Patent Cooperation Treaty for this patent. The patent filing has two components; the first addresses GLG's proprietary industrial scale purification processes for LHG and the second addresses LHG formulations. Both components lever our patented and proprietary techniques developed for purification and formulation of high purity stevia extract products. GLG expects that its proprietary LHG technology covered in this patent will result in higher yields of mogroside from the fruit and greater purity of extracts. The company is currently capable of producing LHG extracts up to 60% mogroside V purity and is working on 70 to 80% pure mogroside V extracts. These products are expected to be the highest available in the marketplace. Formulations in the patent cover a range of formulations including stevia/LHG blends.

The Company has completed the majority of work to establish its fully integrated supply chain for LHG including obtaining high quality LHG seedlings, contracting with LHG growers and storage facilities, and developing patent pending processing technology for high purity LHG extract and quality assurance/quality control processes. GLG plans to utilize its Runyang stevia processing facility to produce the extracts. Key remaining activities include the commencement of LHG planting this spring and minor modifications to its Runyang facility to enable LHG production. Production using this year's LHG crop is expected to start in the third quarter of 2014. GLG is currently working through the US FDA GRAS self-affirmation process for its LHG high purity extract products.

On March 7, 2014, the Company announced that it was launching its new line of stevia sweeteners – "organipure<sup>™</sup>". The organipure<sup>™</sup> line includes purity levels that pair the clean finish and rounded sweetness that GLG stevia extracts are known for with organic certifications that are recognized both in North America and Europe. GLG offers the largest portfolio of stevia extract-based sweetener solutions globally, providing a number of options within the organic line that allows for the use of organipure<sup>™</sup> stevia extract in both highend and cost-constrained formulations aiming to provide consumers with an organic certified premium finished product. organipure<sup>™</sup> was a natural step in the evolution of GLG's stevia offerings after extensive consultation with its customers and distribution partners. organipure<sup>™</sup> represents a premium quality organic product that has an exceptional taste profile.

### **Results from Operations**

The following results from operations have been derived from and should be read in conjunction with the Company's annual consolidated financial statements for 2013 and the condensed interim consolidated financial statements for the three month period ended March 31, 2014.

In thousands Canadian \$, except per	3 Months En	ded March 31	% Change
share amounts	2014	2013	
Revenue	\$4,663	\$3,243	44%
Cost of Sales	\$5,217	\$3,681	42%
% of Revenue	112%	114%	(2%)
Gross Profit (Loss)	(\$554)	(\$438)	26%
% of Revenue	(12%)	(14%)	2%
Expenses	\$1,959	\$1,655	18%
% of Revenue	42%	51%	(9%)
Loss from Operations	(\$2,513)	(\$2,093)	20%
% of Revenue	(54%)	(65%)	11%
Other Income (Expenses)	(\$2,459)	(\$1,543)	59%
% of Revenue	(53%)	(48%)	(5%)
Net (Loss) before Income Taxes	(\$4,972)	(\$3,636)	37%
% of Revenue	(107%)	(112%)	6%
Net (Loss)	(\$4,972)	(\$3,724)	33%
% of Revenue	(107%)	(115%)	(7%)
Net (Loss) from continuing operations	(\$4,972)	(\$3,637)	37%
% of Revenue	(107%)	(112%)	6%
Net gain (loss) from discontinued	\$0	(\$87)	(100%)
operations			
% of Revenue	0%	(3%)	3%
Loss per share (LPS, Basic & Diluted)	(\$0.15)	(\$0.11)	32%
Loss per share from continuing	(\$0.15)	(\$0.11)	35%
operations (LPS, Basic & Diluted)			
Loss per share from discontinued	\$0.00	\$0.00	0%
operations (LPS, Basic & Diluted)			
Other Comprehensive Income (Loss)	(\$150)	\$1,220	(112%)
from continuing operations			
% of Revenue	(3%)	38%	(41%)
Other Comprehensive Income (Loss)	\$0	\$62	(100%)
from discontinued operations			
% of Revenue	0%	2%	(2%)
Total Comprehensive Income (Loss)	(\$5,121)	(\$2,443)	110%
% of Revenue	(110%)	(75%)	(34%)

### Revenue

Revenue for the three months ended March 31, 2014, was \$4.7 million, an increase of 44% compared to \$3.2 million in stevia-related revenue for the same period last year. This 44% increase in sales comparing the first quarter in 2014 to the first quarter in 2013 was driven by higher volumes of products sold internationally compared to the prior year. The main revenue increase came from international sales in the first quarter of 2014 compared to the prior period, reflecting the Company's strategy of moving away from sales of lower purity stevia extract sales to other China-based stevia providers, instead pursuing international customers that generate monthly recurring revenues from higher purity stevia extracts. International sales contributed to

48% of Q1 2014 revenues compared to only 23% in the first quarter 2013. International sales more than doubled year over year. The other sales growth initiatives in 2014 include the introduction of the Company's second zero calorie natural sweetener – Luo Han Guo or "Monkfruit" – and the sale of other natural ingredients complementary to stevia (our GLG Naturals+ line of products). There were no sales of Luo Han Guo or GLG Naturals+ products in the first quarter 2014; however, Luo Han Guo production is expected to commence in the fourth quarter of 2014, following the next harvest, and sales of GLG Naturals+ ingredients are expected to commence in the second quarter of 2014.

# **Cost of Sales**

For the three months ended March 31, 2014, the cost of sales was \$5.2 million compared to \$3.7 million in cost of sales for the same period last year (a \$1.5 million or 42% increase). The cost of goods sold was higher in the current period over the previous period due to higher volumes of stevia product sold compared to the prior period. Cost of sales as a percentage of revenues was 112% compared to 114% in the prior period, a decrease of 2 percentage points. Cost of goods sold exceed revenues generated due to the capacity charges to the cost of goods sold that ordinarily would flow to inventory. Only two of GLG's manufacturing facilities were operating during the first quarter and capacity charges of \$1.4 million were charged to cost of sales compared to \$1.5 million charged to cost of sales in 2013.

The key factors that impact stevia cost of sales and gross profit percentages in each period include:

- 1. Capacity utilization of stevia manufacturing plants;
- 2. The price paid for stevia leaf and the stevia leaf quality, which is impacted by crop quality for a particular year/period and the price per kilogram for which the extract is sold. These are the most important factors that will impact the gross profit of GLG's stevia business;
- 3. Salaries and wages of manufacturing labour;
- 4. Other factors which also impact stevia cost of sales to a lesser degree include:
  - Water and power consumption;
  - Manufacturing overhead used in the production of stevia extract, including supplies, power and water;
  - Net VAT paid on export sales;
  - Exchange rate changes;
  - Depreciation and capacity utilization of the stevia extract processing plants; and
  - Depreciation of intangible assets related to intellectual property.

GLG's stevia business is affected by seasonality. The harvest of the stevia leaves typically occurs starting at the end of July and continues through the fall of each year. GLG's operations in China are also impacted by Chinese New Year celebrations, which occur approximately late-January to mid-February each year, and during which many businesses close down operations for approximately two weeks. GLG's production year runs October 1 through September 30 each year.

# **Gross Profit (Loss)**

Gross loss for the three months ended March 31, 2014 was \$0.6 million, an increase of 26% over \$0.4 million in gross loss for the comparable period in 2013. The gross profit margin for the three-month period ended March 31, 2014, for the Company as a whole was negative 12% compared to negative 14% for the three-month period ended March 31, 2013, or an improvement of 2 percentage points from the previous year. The gross margin was significantly impacted by the capacity and other fixed charges to the cost of goods sold. These capacity charges ordinarily would flow to inventory; however, only two of GLG's manufacturing facilities were operating during the quarter and capacity charges of approximately \$1.4 million were incurred.

# Selling, General, and Administration Expenses

Selling, general and administration ("SG&A") expenses include sales, marketing, general and administration costs ("G&A"), stock-based compensation and depreciation and amortization expenses on property, plant and equipment. A breakdown of SG&A expenses into these components is presented on the following page:

In thousands Canadian \$	3 Months En	% Change	
	2014	2013	
G&A Exp	\$1,331	\$1,339	(1%)
Stock Based Compensation Exp	\$442	\$247	79%
Amortization Exp	\$178	\$70	156%
Total	\$1,959	\$1,655	18%

G&A expenses for the three months ended March 31, 2014, was \$1.3 million compared to \$1.3 million in the same period in 2013, or flat year over year.

Stock-based compensation was \$0.4 million for the three months ended March 31, 2014, compared with \$0.2 million in the same quarter of 2013. The number of common shares available for issue under the stock compensation plan is 10% of the issued and outstanding common shares. During the quarter, compensation from vesting stock-based compensation awards was recognized, due to previously granted options and restricted shares.

G&A related depreciation and amortization expenses for the three months ended March 31, 2014, were \$0.2 million compared to \$0.1 million for the prior period.

### **Non-GAAP Financial Measures**

### Gross Profit (Loss) before capacity charges

This non-GAAP financial measure shows the gross profit (loss) before the impact of idle capacity charges is reflected on the gross profit margin. GLG had only 50% of its production facilities in operation in the first quarter of 2014 and the first quarter of 2013 and idle capacity charges have a material impact on the gross profit (loss) line in the financial statements.

Gross Profit (Loss) before capacity charges for the three months ended March 31, 2014 was \$0.9 million or 19% of first quarter revenues, compared to \$1.1 million or 33% of first quarter revenues for the same period in 2013.

### Earnings before Interest Taxes and Depreciation ("EBITDA") and EBITDA Margin

#### **Consolidated EBITDA**

EBITDA for the quarter ended March 31, 2014, was negative \$1.3 million or negative 28% of revenues, compared to negative \$1.2 million or negative 37% of revenues for the same period in 2013.

In thousands Canadian \$	3 Months En	ded March 31
	2014	2013
Loss Before Income Taxes and Non-	(\$4,972)	(\$3,724)
Controlling Interests		
Add:		
Net Interest Expense	\$1,896	\$1,834
Depreciation and Amortization	\$791	\$731
Foreign Exchange Loss (Gain)	\$540	(\$292)
Non-Cash Share Compensation	\$442	\$248
EBITDA	(\$1,302)	(\$1,204)
EBITDA as a % of revenue	(28%)	(37%)

# **Other Expenses**

In thousands Canadian \$	3 Months End	% Change	
	2014	2013	
Other Income (Expenses)	(\$2,459)	(\$1,543)	59%
% of Revenue	(53%)	(48%)	(5%)

Other expenses for the three months ended March 31, 2014, was \$2.4 million, an approximately \$0.9 million increase compared to \$1.5 million for the same period in 2013. Other expenses were up during the first quarter due to increased interest expense on the Company's short and long term loans (\$0.1 million) and increased foreign exchange losses driven by the appreciation of the US dollar ("USD") relative to the Canadian dollar during the period (net \$0.8 million impact year over year).

# Foreign Exchange Gains (Losses)

GLG reports in Canadian dollars but earns revenues in USD and Chinese renminbi ("RMB") and incurs most of its expenses in RMB. Impacts of the appreciation or depreciation of the RMB against the Canadian dollar are shown separately in Accumulated Other Comprehensive Income ("AOCI") on the Balance Sheet. As at March 31, 2014, the exchange rate for RMB per Canadian dollar was 5.6243 compared to the exchange rate of 5.6915 as at December 31, 2013, reflecting an appreciation of the RMB against the Canadian dollar. The balance of the AOCI was \$10.2 million on March 31, 2014, compared to a balance of \$10.4 million as at December 31, 2013.

The foreign exchange gain or loss is made up of realized and unrealized gains or losses due to the depreciation or appreciation of the foreign currency against the Canadian dollar. Foreign exchange losses were \$0.5 million for the first quarter of 2014 compared to the foreign exchange gain of \$0.3 million for the comparable period in 2013. The losses in Q1 2013 were driven by the appreciation of the USD from year-end 2013 to March 31, 2014. The table below shows the change in the Canadian dollar relative to the US dollar from March 31, 2012,

to March 31, 2014, and the exchange rate movement for the Canadian dollar relative to the US dollar and RMB as shown below.

Exchange rates Noon rate (as compared to the Canadian \$)	2014 31-Mar	2013 31-Dec	2013 30-Sep	2013 30-Jun	2013 31-Mar	2012 31-Dec	2012 30-Sep	2012 30-Jun	2012 31-Mar
U.S. Dollars	0.9047	1.0636	1.0285	1.0512	1.0156	0.9949	0.9837	1.0191	0.9991
Chinese Yuan	5.6243	5.6915	5.9524	5.8377	6.1200	6.2617	6.3898	6.2344	6.3052
Exchange rates	2014	2013	2013	2013	2013	2012	2012	2012	2012
Noon rate (as compared to the US \$)	31-Mar	31-Dec	30-Sep	30-Jun	31-Mar	31-Dec	30-Sep	30-Jun	31-Mar
Chinese Yuan	6.2165	6.0535	6.1220	6.1365	6.2157	6.2298	6.2856	6.3535	6.2995

### **Net Loss Attributable to the Company**

In thousands Canadian \$	3 Months End	% Change	
	2014	2013	
Net Loss	(\$4,972)	(\$3,637)	37%
% of revenue	(107%)	(112%)	6%

For the three months ended March 31, 2014, the Company had a net loss attributable to the Company of \$5.0 million compared to a net loss of \$3.7 million for same period in 2013. The increase of \$1.3 million loss was driven by: (1) a decrease in gross profit of \$0.2 million, (2) an increase in G&A expenses of \$0.3 million and (3) an increase from other expenses of \$0.9 million. These items were offset by a decrease in loss from discontinued operations of \$0.1 million.

## **Comprehensive Loss**

In thousands Canadian \$	3 Months En	ded March 31	% Change
	2014	2013	
Net Loss	(\$4,972)	(\$3,724)	33%
Other comprehensive income (loss)	(\$150)	\$1,281	(112%)
Other Comprehensive Income	(\$150)	\$1,220	(112%)
(Loss) from continuing operations			
% of Revenue	(3%)	38%	(41%)
Other Comprehensive Income	\$0	\$62	(100%)
(Loss) from discontinued operations			
% of Revenue	0%	2%	(2%)
Total comprehensive income (Loss)	(\$5,121)	(\$2,443)	110%

The Company recorded a total comprehensive loss of \$5.1 million for the three months ended March 31, 2014, comprising \$5.0 million of net loss attributable to the Company and \$0.1 million of other comprehensive loss. The Company recorded a total comprehensive loss of \$2.4 million for the three months ended March 31, 2013, comprising \$3.7 million of net loss attributable to the Company and \$1.3 million of other comprehensive loss.

# **Summary of Quarterly Results**

In thousands Canadian \$, except per share	2014	2013	2013	2013	2013	2012	2012	2012
amounts	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2
Revenue	\$4,663	\$4,138	\$5,196	\$3,446	\$3,243	\$8,277	\$5,778	\$6,761
Gross Profit \$	(\$554)	\$1,862	(\$1,662)	(\$1,464)	(\$438)	(\$1,661)	(\$2,368)	(\$1,126)
Gross Profit %	(12%)	45%	(32%)	(42%)	(14%)	(20%)	(41%)	(17%)
Net Loss	(\$4,972)	(\$3,431)	(\$12,480)	(\$6,795)	(\$3,723)	(\$11,789)	(\$13,017)	(\$6,045)
Gain (loss) from continuing operations	(\$4,972)	(\$5,461)	(\$14,338)	(\$6,440)	(\$3,569)	(\$9,646)	(\$12,034)	(\$5,437)
Gain (loss) from discontinued operations	\$0	\$2,030	\$1,857	(\$355)	(\$154)	(\$2,143)	(\$983)	(\$608)
Basic Income (Loss) Per Share	(\$0.15)	(\$0.10)	(\$0.37)	(\$0.20)	(\$0.11)	(\$0.36)	(\$0.41)	(\$0.16)
Basic LPS from continuing operations	(\$0.15)	(\$0.16)	(\$0.43)	(\$0.19)	(\$0.10)	(\$0.29)	(\$0.37)	(\$0.14)
Basic LPS from discontinued operations	\$0.00	\$0.06	\$0.06	(\$0.01)	(\$0.01)	(\$0.07)	(\$0.04)	(\$0.02)
Diluted Income (Loss) Per Share	(\$0.15)	(\$0.10)	(\$0.37)	(\$0.20)	(\$0.11)	(\$0.36)	(\$0.41)	(\$0.16)
Diluted LPS from continuing operations	(\$0.15)	(\$0.16)	(\$0.43)	(\$0.19)	(\$0.10)	(\$0.29)	(\$0.37)	(\$0.14)
Diluted LPS from discontinued operations	\$0.00	\$0.06	\$0.06	(\$0.01)	(\$0.01)	(\$0.07)	(\$0.04)	(\$0.02)

The selected consolidated information below has been gathered from GLG's quarterly consolidated financial statements for the previous eight quarterly periods:

# **Quarterly Net Loss**

For the three months ended March 31, 2014, the Company had a net loss attributable to the Company of \$5.0 million compared to a net loss of \$3.7 million for same period in 2013. The increase of \$1.3 million loss was driven by: (1) a decrease in gross profit of \$0.2 million, (2) an increase in G&A expenses of \$0.3 million and (3) an increase from other expenses of \$0.9 million. These items were offset by a decrease in loss from discontinued operations of \$0.1 million.

For the three months ended December 31, 2013, the Company had a net loss attributable to the Company of \$3.4 million compared to a net loss of \$11.8 million for same period in 2012. The decrease of \$8.4 million loss was driven by: (1) an increase in gross profit of \$3.2 million, (2) a decrease in other expenses of \$3.9 million and (3) a gain from discontinued operations of \$4.3 million. These items were offset by an increase in G&A expenses of \$3.0 million. The net loss from continuing operations was \$5.5 million and the net gain from discontinued operations.

For the three months ended September 30, 2013, the Company had a net loss attributable to the Company of \$14.3 million compared to a net loss attributable to the Company of \$12.1 for same period in 2012. The net change of \$2.2 million was driven by: (1) a decrease in gross loss of \$0.7 million and (2) a decrease in G&A expenses of \$0.3 million. These items were offset by (3) an increase in other expenses of \$3.2 million. The net loss from continuing operations was \$14.3 million and the net gain from discontinued operations was \$1.9 million.

For the three months ended June 30, 2013, the Company had a net loss attributable to the Company of \$6.7 million, an increase of \$0.8 million over the comparable period in 2012 (\$5.9 million loss). The increase in net loss was driven by: (1) a decrease in gross profit of \$0.3 million, (2) an increase in other expenses of \$0.3 million, and (3) an increase in G&A expenses of \$0.2 million. The net loss from continuing operations was \$6.4 million and the net loss from discontinued operations was \$0.4 million.

For the three months ended March 31, 2013, the Company had a net loss attributable to the Company of \$3.7 million, a decrease of \$0.2 million over the comparable period in 2012 (\$3.9 million loss). The decrease in net loss was driven by: (1) a decrease in gross profit of \$0.4 million, (2) an increase in other income/expenses of \$0.4 million and (3) a decrease in loss attributable to non-controlling interests of \$0.1 million. These items were offset by (4) a decrease in G&A expenses of \$1.0 million. The net loss from continuing operations was \$3.6 million and the net loss from discontinued operations was \$0.2 million.

For the three months ended December 31, 2012, the Company had a net loss attributable to the Company of \$11.3 million compared to a net loss attributable to the Company of \$146.2 for same period in 2011. The decrease of \$134.9 million loss was driven by: (1) an increase in gross profit of \$1.1 million, (2) a decrease in G&A expenses of \$11.3 million, and (3) a decrease in other income and expenses of \$123.1 million. These items were offset by a decrease in loss attributable to non-controlling interests of \$0.5 million and an increase in income tax expense of \$0.1 million.

For the three months ended September 30, 2012, the Company had a net loss attributable to the Company of \$12.7 million, an increase of \$0.3 million over the comparable period in 2011 (\$12.4 million loss). The increase in net loss was driven by: (1) a decrease of \$0.4 in income tax recovery, (2) an increase in other income/expenses of \$7.2 million and (3) a decrease in loss attributable to non-controlling interests of \$1.4 million. These items were offset by (5) a decrease in G&A expenses of \$8.0 million and an increase in gross profit of \$0.7 million.

For the three months ended June 30, 2012, the Company had a net loss attributable to the Company of \$5.9 million, a decrease of \$6.6 million over the comparable period in 2011 (\$12.5 million loss). The decrease in net loss was driven by: (1) a decrease in G&A expenses of \$11.1 million, (2) a decrease in other income/expenses of \$0.4 million, and (3) a decrease of \$1.0 million in income tax expense. These items were offset by (4) a decrease in gross profit of \$4.1 million, and (5) a decrease in loss attributable to non-controlling interests of \$1.8 million.

# **Quarterly Basic and Diluted Loss per Share**

The basic loss and diluted loss per share from operations was \$0.15 for the first quarter of 2014 compared with a basic and diluted net loss from both continuing and discontinued operations of \$0.11 for the same period in 2013. For the three months ended March 31, 2014, the Company had a net loss attributable to the Company of \$5.0 million compared to a net loss of \$3.7 million for same period in 2013. The increase of \$1.3 million loss was driven by: (1) a decrease in gross profit of \$0.2 million, (2) an increase in G&A expenses of \$0.3 million and (3) an increase from other expenses of \$0.9 million. These items were offset by a decrease in loss from discontinued operations of \$0.1 million.

The basic loss and diluted loss per share from both continuing and discontinued operations was \$0.10 for the fourth quarter of 2013 compared with a basic and diluted net loss from both continuing and discontinued operations of \$0.36 for the same period in 2012. The basic and diluted loss per share from continuing operations was \$0.16 per share. The basic and diluted earnings per share from discontinued operations was \$0.06 per share. For the three months ended December 31, 2013, the Company had a net loss attributable to the Company of \$3.4 million compared to a net loss of \$11.8 million for same period in 2012. The decrease of \$8.4 million loss was driven by: (1) an increase in gross profit of \$3.2 million, (2) a decrease in other expenses of \$3.9 million and (3) a gain from discontinued operations of \$4.3 million. These items were offset by (3) an increase in G&A expenses of \$3.0 million.

The basic loss and diluted loss per share was \$0.43 for the third quarter of 2013 compared with a basic and diluted loss per share of \$0.37 for the same period in 2012. The basic and diluted loss per share from continuing operations was \$0.43 per share. For the three months ended September 30, 2013, the Company had a net loss attributable to the Company of \$14.3 million compared to a net loss attributable to the Company of \$12.1 million for same period in 2012. The net change of \$2.2 million was driven by: (1) a decrease in gross loss of \$0.7 million and (2) a decrease in G&A expenses of \$0.3 million. These items were offset by (3) an increase in other expenses of \$3.2 million.

The basic loss and diluted loss per share was \$0.20 for the second quarter of 2013 compared with a basic and diluted net loss of \$0.18 for the comparable period in 2012. The basic and diluted loss per share from continuing operations was \$0.19 per share. For the three months ended June 30, 2013, the Company had a net loss attributable to the Company of \$6.7 million, an increase of \$0.8 million over the comparable period in 2012 (\$5.9 million loss). The decrease in net loss was driven by: (1) a decrease in gross profit of \$0.3 million, an increase in other expenses of \$0.3 million, and (3) an increase in G&A expenses of \$0.2 million.

The basic loss and diluted loss per share was \$0.11 for the first quarter of 2013 compared with a basic and diluted net loss of \$0.12 for the comparable period in 2012. For the three months ended March 31, 2013, the Company had a net loss attributable to the Company of \$3.7 million, a decrease of \$0.2 million over the comparable period in 2012 (\$3.9 million loss). The decrease in net loss was driven by: (1) a decrease in gross profit of \$0.4 million, (2) an increase in other income/expenses of \$0.4 million and (3) a decrease in loss attributable to non-controlling interests of \$0.1 million. These items were offset by (4) a decrease in G&A expenses of \$1.0 million.

The basic loss and diluted loss per share was \$0.34 for the fourth quarter of 2012 compared with a basic and diluted net loss of \$4.56 for the same period in 2011. For the three months ended December 31, 2012, the Company had a net loss attributable to the Company of \$11.3 million compared to a net loss attributable to the Company of \$146.2 for same period in 2011. The decrease of \$134.9 million loss was driven by: (1) an increase in gross profit of \$1.1 million, (2) a decrease in G&A expenses of \$11.3 million, and (3) a decrease in other income and expenses of \$123.1 million. These items were offset by (4) a decrease in loss attributable to non-controlling interests of \$0.5 million and (5) an increase in income tax expense of \$0.1 million.

The basic loss and diluted loss per share was \$0.39 for the third quarter of 2012 compared with a basic and diluted net loss of \$0.38 for the same period in 2011. For the three months ended September 30, 2012, the Company had a net loss attributable to the Company of \$12.7 million, an increase of \$0.3 million over the comparable period in 2011 (\$12.4 million loss). The increase in net loss was driven by: (1) a decrease of \$0.4 in income tax recovery, (2) an increase in other income/expenses of \$7.2 million and (3) a decrease in loss attributable to non-controlling interests of \$1.4 million. These items were offset by (4) a decrease in G&A expenses of \$8.0 million and (5) an increase in gross profit of \$0.7 million.

The basic loss and diluted loss per share was \$0.18 for the second quarter of 2012 compared with a basic and diluted net loss of \$0.38 for the same period in 2011. For the three months ended June 30, 2012, the Company had a net loss attributable to the Company of \$5.9 million, a decrease of \$6.6 million over the comparable period in 2011 (\$12.5 million loss). The decrease in net loss was driven by: (1) a decrease in G&A expenses of \$11.1 million, (2) a decrease in other income/expenses of \$0.4 million, and (3) a decrease of \$1.0 in income tax expense. These items were offset by (4) a decrease in gross profit of \$4.1 million and (5) a decrease in loss attributable to non-controlling interests of \$1.8 million.

# **Capital Expenditures**

In thousands Canadian \$	3 Months E	nded Mar 31	% Change
	2014	2013	
Capital Expenditures	(\$5)	(\$2)	187%

GLG's capital expenditures of \$0.1 million for the first quarter of 2014 reflected an increase of 187% in comparison to \$0.1 million in the first quarter of 2013.

# **Liquidity and Capital Resources**

In thousands Canadian \$	31-Mar-14	31-Dec-13
Cash and Cash Equivalents	\$3,418	\$5,133
Working Capital	(\$33,583)	(\$29,445)
Total Assets	\$85,840	\$87,796
Total Liabilities	\$103,887	\$101,164
Loan Payable (<1 year)	\$41,291	\$40,663
Loan Payable (>1 year)	\$22,792	\$23,010
Total Equity	(\$18,047)	(\$13,367)

The Company continues to progress with the following measures to manage cash flow of the Company: paying down short term loans and refinancing with longer term debt with its Chairman, reducing accounts payable and negotiating with creditors for extended payment terms, working closely with the banks to manage their loans, and reducing operating expenditures including general and administrative expenses and production-related expenses.

# Cash Flows: Three months ended March 31, 2014 and 2013

Cash used by operating activities was negative \$1.6 million in the three month period ended March 31, 2014, compared to negative \$0.1 million generated in the same period of 2013, or a decrease of \$1.5 million. Cash flow before the impact of non-cash working capital was negative \$3.6 million before changes in non-cash working capital in the first quarter of 2014 compared to negative \$2.7 million before changes in non-cash working capital in 2013, or a \$1.1 million decrease. This decrease is largely the result of the foreign exchange loss in other expenses (\$0.8 million increase year over year) incurred in the first quarter 2014 compared to the first quarter of 2013. Non-cash working capital generated \$2.0 million in the three-month period ended March 31, 2014, relative to the \$2.4 million non-cash working capital generated in the three-month period ended March 31, 2013. The \$0.4 million dollar decrease in cash provided from non-cash working capital in the three months ended March 31, 2014, compared to the comparative 2013 period, was due to changes in (1) the net decrease in cash from inventory of \$0.8 million, (2) the decrease in cash provided by accounts receivable of \$4.5 million and (3) the net decrease in cash provided by taxes receivable of \$0.1 million. These amounts were offset by (4) the net increase in cash generated from prepaid expenses of \$0.3 million, and (5) the net increase in accounts payable and interest payable of \$4.6 million. There was also a reduction in cash from discontinued operations of \$0.1 million for the three-month period ending March 31, 2014 compared to the comparative period in 2013.

**Cash used by investing activities** was \$0.0 million during the first quarter of 2014, compared to cash used by investing activities of \$0.0 million in the same period in 2013.

**Cash generated from financing activities** was \$0.4 million in the first quarter of 2014 compared to cash used of \$0.9 million in the same period in 2013. The increase of cash used by financing activities of \$1.3 million was driven by the net decrease in repayment of short term bank loans of \$1.0 million and the net increase of loans from related parties by \$0.3 million.

### **Financial Resources**

Cash and cash equivalents decreased by \$1.7 million during the three months ended March 31, 2014, from December 31, 2013. Working capital decreased by \$4.1 million from the year-end 2013 position to negative \$33.6 million. The working capital decrease can be attributed to a reduction in cash, prepaid expenses, inventory and tax receivables balances (\$3.9 million reduction) and increases in accounts receivable (\$1.9 million), interest payable (\$0.7 million), short term loans (\$0.6 million) and accounts payable balances (\$0.8 million). See balance sheet discussion below for movement in specific accounts.

The Company's working capital and working capital requirements fluctuate from quarter to quarter depending on, among other factors, the annual stevia harvest in China (third and fourth quarter each year) and the production output along with the amount of sales conducted during the period. The value of raw material in inventory has historically been the highest in the fourth quarter due to the fact that the Company purchases leaf during the third and fourth quarter for the entire production year which runs October through September each year. The Company's principal working capital needs include accounts receivable, taxes receivable, inventory, prepaid expenses, and other current assets, and accounts payable and interest payable.

### **Balance Sheet**

In comparison to December 31, 2013, the total assets decreased by \$2.0 million as at March 31, 2014, and was driven by the decrease in current assets of \$2.0 million. The decrease in the current assets was mainly driven by the following:

- 1. decrease of \$1.4 million in inventory
- 2. decrease in cash and cash equivalents of \$1.7 million
- 3. decrease in taxes recoverable by \$0.4 million
- 4. decrease in prepaid expenses by \$0.4 million
- 5. increase in accounts receivable of \$1.9 million

Current liabilities increased by \$2.1 million as at March 31, 2014 in comparison to December 31, 2013, driven by a net increase in short term loans of \$0.6 million, an increase in accounts payable of \$0.8 million and an increase in interest payable of \$0.7 million.

Long term liabilities increased by \$0.6 million primarily due to the accrued interest on the related party loans during the period.

The Company has been working on improving its working capital deficiency situation which was driven by the impairments to inventory and accounts receivable over the years 2012 and 2013. The Company has been able to raise a three year loan with our Chairman and CEO to assist in the financing of the Company as it focuses on growing its company sales. This longer term liability has helped to address the current working capital deficiency. The Company has also successfully refinanced a portion of its short term notes into longer term loans during 2013.

Shareholders' equity decreased by \$4.9 million due to an increase in deficit of \$5.2 million which was offset by an increase in common stock of \$0.4 million from the vesting of warrants, restricted shares and stock options.

### **Short Term Loans**

The Company's short term loans consisted of borrowings from a private lender and from various banks in China as follows:

#### Short term borrowing from a private lender:

As at December 31, 2013 (in CAD)	\$ 666,241
Addition	26,143
As at March 31, 2014 (in CAD)	\$ 692,384

During the year ended December 31, 2013, the Company renewed the short term borrowing from a private lender. The loan principal amount as of March 31, 2014, is \$692,384 and bears interest at 11.50% per annum. The short term borrowing is due on demand and does not have any attached covenants.

#### Short term bank loans as at March 31, 2014:

Loa	an amount in	Loan amount in		Interest rate	
	CAD	RMB	Maturity Date	per annum	Lender
\$	533,400	3,000,000	December 31, 2015	7.71%	Agricultural Bank of China
•	4,978,397	28,000,000	December 31, 2015	7.71%	Agricultural Bank of China
	1,777,999	10,000,000	December 31, 2015	7.13%	Agricultural Bank of China
	1,738,883	9,780,000	December 31, 2015	7.13%	Agricultural Bank of China
	9,228,596	51,904,391	December 31, 2015	6.48%	Agricultural Bank of China
	14,223,992	80,000,000	December 31, 2015	6.48%	Agricultural Bank of China
	14,435,621	81,190,263	December 31, 2015	11.97%	Bank of Communication
	3,450,648	19,407,477	December 31, 2014	7.22%	Bank of China
	78,681	442,523	December 31, 2014	7.22%	Bank of China
	889,000	5,000,000	July 3, 2014	7.80%	Huishang Bank
	1,244,599	7,000,000	July 5, 2014	7.20%	Huishang Bank
	5,333,997	30,000,000	December 31, 2014	9.09%	Construction Bank of China
	2,220,547	12,489,025	December 31, 2014	9.09%	Construction Bank of China
\$	60,134,360	338,213,679			
\$	40,598,657	228,339,025			
\$	19,535,703	109,874,655			

Short-term Long-term

#### Short term bank loans as at December 31, 2013:

Loan amount in CAD		Loan amount in RMB		Interest rate	
			Maturity Date	per annum	Lender
\$	527,102	3,000,000	December 31, 2015	7.71%	Agricultural Bank of China
7	4,919,617	28,000,000	December 31, 2015	7.71%	Agricultural Bank of China
	1,757,006	10,000,000	December 31, 2015	7.13%	Agricultural Bank of China
	1,718,352	9,780,000	December 31, 2015	7.13%	Agricultural Bank of China
	9,320,916	53,049,991	December 31, 2015	6.48%	Agricultural Bank of China
	14,056,048	80,000,000	December 31, 2015	6.48%	Agricultural Bank of China
	14,440,879	82,190,263	December 31, 2015	11.97%	Bank of Communication
	3,409,905	19,407,477	December 31, 2014	7.22%	Bank of China
	104,107	592,523	December 31, 2014	7.22%	Bank of China
	878,503	5,000,000	July 3, 2014	7.80%	Huishang Bank
	1,229,904	7,000,000	July 5, 2014	7.20%	Huishang Bank
	5,271,018	30,000,000	December 31, 2014	9.09%	Construction Bank of China
	2,194,329	12,489,025	December 31, 2014	9.09%	Construction Bank of China
\$	59,827,687	340,509,279			
\$	39,996,854	227,642,094			
\$	19,830,833	112,867,185			

During the year ended December 31, 2013, the Company has signed loan refinancing agreements with Agricultural Bank of China, Bank of China, Construction Bank of China and Bank of Communication. The agreements detail the repayment of all existing short term loans totaling \$58,000,761 (RMB 326,213,679) with the four banks as of March 31, 2014. The Company will repay \$34,909,060 (RMB 196,339,025) during the year ended December 31, 2014, and \$23,091,701 (RMB 129,874,655) during the year ended December 31, 2015.

The assets of the Company's subsidiaries including inventory and property, plant and equipment have been pledged as collateral for these bank loans. For the three months ended March 31, 2014, the weighted average interest capitalization was nil% (2013 – nil%).

### **Financial and Other Instruments**

The Company's financial instruments comprise cash and cash equivalents, classified as "held-for-trading", accounts receivable and certain other assets that are financial instruments, classified as "loans and receivables", and short term loans, accounts payable, interest payable, advance from customer, due to related party, and non-current bank loans, classified as "other financial liabilities". The Company currently does not have any hedge instruments.

As at March 31, 2014, the Company recorded cash and cash equivalents at fair value. Recorded amounts for accounts receivable, accounts payable and accrued liabilities, short term loans, interest payable, advances from customers, and due to related party approximate their fair values due to the short-term nature of these instruments.

Credit risk is the risk of loss associated with the counterparty's inability to fulfill its payment obligations. The Company's primary credit risk is on its cash and cash equivalents, restricted cash and accounts receivable.

Short-term Long-term The Company limits its exposure to credit risk by placing its cash and cash equivalents with various financial institutions. Given the current economic environment, the Company monitors the credit quality of the financial institutions it deals with on an ongoing basis.

The Company has a high concentration of credit risk as the accounts receivable was owed by fewer than ten customers. However, the Company believes that it does not require collateral to support the carrying value of these financial instruments. The carrying amount of financial assets represents the maximum credit exposure. The Company reviews financial assets, including past due accounts, on an ongoing basis with the objective of identifying potential events or circumstances which could delay or prevent the collection of funds on a timely basis. Based on default rates on customers with receivable balances at March 31, 2014, the Company believes that there are minimal requirements for an allowance for doubtful accounts against its accounts receivable.

Foreign exchange risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of a change in foreign exchange rates. The Company conducts its business primarily in US dollars, RMB, Canadian dollars and Hong Kong dollars. The Company is exposed to currency risk as the functional currency of its subsidiaries is other than Canadian dollars.

The majority of the Company's assets are held in subsidiaries whose functional currency is the RMB. The RMB is not a freely convertible currency. Many foreign currency exchange transactions involving RMB, including foreign exchange transactions under the Company's capital account, are subject to foreign exchange controls and require the approval of the PRC State Administration of Foreign Exchange. Developments relating to the PRC's economy and actions taken by the PRC government could cause future foreign exchange rates to vary significantly from current or historical rates. The Company cannot predict nor give any assurance of its future stability. Future fluctuations in exchange rates may adversely affect the value, translated or converted into Canadian dollars of the Company's net assets and net profits. The Company cannot give any assurance that any future movements in the exchange rates of RMB against the Canadian dollar and other foreign currencies will not adversely affect its results of operations, financial condition and cash flows. The Company does not use derivative instruments to reduce its exposure to foreign currency risk.

All of the Company's operations in China are considered self-sustaining operations. The assets and liabilities of the self-sustaining operations are translated at exchange rates prevailing at the balance sheet date.

See the Company's year-end financial statements (Note 25) for the period ending December 31, 2013 for further information on its financial and other instruments.

### **Contractual Obligations**

#### **Operating leases**

The Company renewed two five-year operating leases with respect to land and production equipment at the Qingdao factory in China. The leases expire in 2016 and 2018, and the annual minimum lease payments are approximately \$178,000 (RMB 1,000,000).

The Company entered into a thirty-year agreement with the Dongtai City Municipal Government, located in the Jiangsu Province of China, for approximately 50 acres of land for its seed base operation. Rent of approximately \$140,000 (RMB 790,000) is paid every 10 years.

The Company entered into a five-year agreement for office premises located in Vancouver, Canada beginning June 1, 2011. The lease payment for the year ended December 31, 2014, is \$147,000 (2013 – \$144,000).

#### **Research and development contract**

The Company entered into a thirteen-month research and development contract to support development of new stevia products beginning January 2014. The total payments are approximately \$144,000 (USD \$130,000).

The minimum operating lease cash payments related to the above are	
summarized as follows:	Amounts
2014	\$ 351,188
2015	326,293
2016	239,789
2017	89,000
2018	89,000
Thereafter	280,000
	\$ 1,375,270

#### **Investment in Juancheng**

In April 2008, the Company signed a twenty-year agreement with the government of Juancheng County in the Shandong Province of China, which gave the Company exclusive rights to build and operate a stevia processing factory as well as the exclusive right to purchase high quality stevia leaf grown in that region. The agreement requires the Company to make a total investment in the Juancheng County of \$66,320,000 (US\$60,000,000) over the course of the twenty-year agreement to retain its exclusive rights. As of December 31, 2013, the Company has not made any investment in the county and there is no liability if the Company eventually does not make any investment in the region. However, the Company may lose its exclusivity right if no investment is made by the end of the term of the agreement.

### **Capital Structure**

Outstanding share data as at May 13, 2014:

Shares
33,362,804
2,386,407
1,154,494
2,542,504
6,083,405
39,446,209

# **Off-Balance Sheet Arrangements**

The Company had no off-balance sheet arrangements.

# **Transactions with Related Parties**

#### Transactions with key management personnel

Key management personnel are those persons who have the authority and responsibility for planning, directing, and controlling activities of the Company directly or indirectly, including any external director of the Company.

Remuneration of key management of the Company is comprised of the following expenses:

		3 Months		
		2014		2013
Short-term employee benefits (including salaries,				
Bonuses, fees and social security benefits)	\$	192,387	\$	181,524
Long-term employee benefits (including				
share-based benefits)	\$	390,106	\$	216,222
Total remuneration	Ś	582.493	Ś	397,745

Certain executive officers are subject to termination benefits. Upon resignation at the Company's request or in the event of a change in control, they are entitled to termination benefits ranging from 24 to 36 months of gross salary, totaling approximately \$1,200,000.

Key management did not exercise stock options granted under the Company's stock option plan in the three months ended March 31, 2014.

#### Amount due to related parties

As of March 31, 2014, the Company obtained loans of \$12,895,209 from the Company's Chairman and Chief Executive Officer (the "Lender"). These loans bore interest at China's 10-year benchmark government bond rate plus 11% per annum and are not to be settled within a year to the balance sheet date. The loan proceeds were used for corporate working capital purposes to fund the operations of the Company. The total amount due to the Lender including accrued interest was \$16,108,413. The loan does not have any attached covenants.

Loans will be repaid by either GLG or its Chinese subsidiaries to the Lender in the currency the loans were originally borrowed. Notwithstanding any provision to the contrary contained herein, the parties agree that the loan will be repayable in 36 months since the date of borrowing.

#### **Subsidiaries**

The following are the subsidiaries of the Company:

		Ownership	Interest	
	Jurisdiction of			
	incorporation	2014	2013	
Subsidiaries				
Agricultural High Tech Developments Limited	Marshall Islands	100%	100%	
Anhui Bengbu HN Stevia High Tech Development Company Limited	China	100%	100%	
Chuzhou Runhai Stevia High Tech Company Limited	China	100%	100%	
Dongtai Runyang Stevia High Tech Company Limited	China	100%	100%	
Qingdao Runde Biotechnology Company Limited	China	100%	100%	
Qingdao Runhao Stevia High Tech Company Limited	China	100%	100%	
GLG Life Tech US, Inc.	USA	100%	100%	
GLG Weider Sweet Naturals Corporation	Canada	55%	55%	

Transactions between the Company and its subsidiaries have been eliminated on consolidation and are not disclosed in this note.

# **Disclosure Controls and Internal Controls over Financial Reporting**

The Company's disclosure controls and procedures are designed to provide reasonable assurance that relevant information relating to the Company, including its consolidated subsidiaries, is made known to senior management in a timely manner so that information required to be disclosed by the Company under securities legislation is recorded, processed, summarized and reported within the time periods specified in applicable securities legislation. As of the end of the period covered by this report, the Company's management evaluated, under the direction and supervision of the Chief Executive Officer and Chief Financial Officer, the effectiveness of the design and operation of the Company's disclosure controls and procedures, as defined in National Instrument 52-109 Certification of Disclosure in Issuer's Annual and Interim filings ("NI 52-109"). The Company's Chief Executive Officer and Chief Financial Officer have concluded that as of March 31, 2014, the Company's disclosure controls and procedures were effective to ensure that information required to be disclosed in reports the Company files or submits to the Canadian Securities Administrators ("CSA") is recorded, processed, summarized and reported within the time periods specified therein and accumulated and reported to management to allow timely discussions regarding required disclosure.

The Company's management, under the direction and supervision of the Chief Executive Officer and Chief Financial Officer, is also responsible for establishing and maintaining internal control over financial reporting. These controls are designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in Canada.

Management assessed the effectiveness of the Company's internal control over financial reporting, as defined in NI 52-109, as of March 31, 2014. In making this assessment, management used the criteria set forth in the "Internal Control – Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). Based on this assessment, the Company's Chief Executive Officer and Chief Financial Officer have concluded that as of March 31, 2014, the Company's internal control over financial reporting were effective.

It should be noted that while the officers of the Company have certified the Company's period-end filings, they do not expect that the disclosure controls and procedures or internal controls over financial reporting will prevent all errors and fraud. A control system, no matter how well conceived or implemented, can only provide reasonable, not absolute, assurance that the objectives of the control system are met.

# **Risks Related to the Company's Business**

This section describes the material risks affecting the Company's business, financial condition, operating results and prospects. A prospective investor should carefully consider the risk factors set out below and consult with his, her or its investment and professional advisors before making an investment decision. There may be other risks and uncertainties that are not known to the Company or that the Company currently believes are not material, but which also may have a material adverse effect on the Company's business, financial condition, operating results or prospects. In that case, the trading price of the common shares could decline substantially, and investors may lose all or part of the value of the common shares held by them.

There are a number of risk factors that could materially affect the business of GLG, which include but are not limited to the risk factors set out below. The Company has been structured to minimize these risks. More details about the following risk factors can be found in the Company's Annual Information Form filed on SEDAR at www.sedar.com.

- Intellectual Property Infringement
- Product Liability Costs
- Manufacturing Risk
- Inventory Risk
- Customer Concentration Risk
- Competition
- Government Regulations
- Consumer Perception of Products
- Changing Consumer Preferences
- Market Acceptance
- Dependence on Key Personnel
- Volatility of Share Prices

# **Risks Associated with Doing Business in the People's Republic of China**

The Company faces the following additional risk factors that are unique to it doing business in China. More details about the following risk factors can be found in the Company's Annual Information Form.

- Government Involvement
- Changes in the Laws and Regulations in the People's Republic of China
- The Chinese Legal and Accounting System
- Currency Controls
- Additional Compliance Costs in the People's Republic of China
- Difficulties Establishing Adequate Management, Legal and Financial Controls in the People's Republic of China
- Capital Outflow Policies in the People's Republic of China
- Jurisdictional and Enforcement Issues
- Political System in the People's Republic of China

# **Additional Information**

Additional information relating to the Company, including our Annual Information Form, is available on SEDAR (<u>www.sedar.com</u>). Additional information relating to the Company is also available on our website (<u>www.glglifetech.com</u>).